ENVIRONMENTAL MANAGEMENT ADVISORY BOARD
U.S. DEPARTMENT OF ENERGY
1000 INDEPENDENCE AVENUE, S.W.
WASHINGTON, D.C. 20585

September 30, 2008

James A. Rispoli
Assistant Secretary for
Environmental Management
1000 Independence Avenue S.W.
Washington, DC 20585

Dear Mr. Rispoli:

As you know, the Environmental Management Advisory Board (EMAB) is charged with providing advice and recommendations on issues affecting the Environmental Management (EM) program. Specifically, in May 2008, you requested that the Board focus on the topics of Communications; Strategic Planning; Acquisition and Project Management; Quality Assurance; Human Capital Initiatives; and Management Analysis and Strategic Vision-Casting, for the purpose of providing recommendations to improve and develop these areas of interest. In light of this request, the Board respectfully submits the attached reports and recommendations for your review.

The EMAB members approved these reports and subsequent recommendations during the Board's public meeting on Thursday, September 25, 2008, in Cincinnati, Ohio.

If you have any questions or comments regarding these reports and/or recommendations, please feel free to contact either myself, or the EMAB Designated Federal Officer, Ms. Terri Lamb.

Regards,

James Ajello
Chair