

# EM Acquisition Strategy

Presentation to the EM Advisory Board

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# Overall Approach

- EM mission to define cleanup scope and achieve work quicker, safer, cheaper
- EM Acquisition Strategy developed in December 2002
  - Systematically review all EM contracts
  - Improve contractor performance through the contract
  - “Unbundle” EM work to increase opportunities to Small Business
  - EM sites should be “managing the contract, not the contractor”
- Reorganization focuses on Acquisition Management pillar

# Recent Accomplishments

- Revised SRS contract terms and conditions to provide improved incentives and re-define DOE oversight (through September 2006)
- Transitioned Oak Ridge contract to cost-plus-incentive-fee cleanup contract (through September 2008)
- Awarded Columbus Closure Project to Small Business
- Awarded Indefinite Delivery/Indefinite Quantity (ID/IQ) contracts to five 8A companies
- River Corridor Contract under evaluation

# Current SEB Actions

- Idaho Cleanup Project
- Fast Flux Test Facility (FFTF)
- Portsmouth and Paducah
  - Remediation contracts
  - Infrastructure Services contracts
- Glass Waste Storage Building #2
- Indefinite Delivery/Indefinite Quantity (ID/IQ)

# Idaho Cleanup Contract

- Two Source Evaluation Boards formed
  - EM focus on cleanup mission
  - NE focus on developing nuclear renaissance at Idaho National Laboratory
- Draft Request for Proposals developed
- Evaluating scope of TRU waste retrieval, packaging and shipping
- EM, NE and RW working to resolve programmatic uncertainties with Spent Nuclear Fuel storage and shipment

# Fast Flux Test Facility (FFTF)

- Draft RFP issued September 22, 2003
- Contract intended as a Small Business set-aside (~\$400 million)
- Comment resolution underway – no significant issues from DOE-HQ or industry
- Final RFP expected early December 2003
- Expect contract award June-September 2004

# Portsmouth and Paducah

- Two SEBs formed
  - Infrastructure Support Services
  - Remediation
- Intend to award 4 separate contracts
  - Two Infrastructure contracts as SB set asides
  - Two Remediation contracts (either SB or large business)
- Infrastructure RFPs issued within the next week
- Remediation RFPs issued around January 2004
- Contract awards expected in August 2004

# Glass Waste Storage Building #2

- Draft RFP issued
- Pre-proposal conference to be conducted December 2, 2003 to identify SB Offerors
- Proposals expected January 5, 2004
- Contract award anticipated March 2004

# Indefinite Delivery/Indefinite Quantity

- Responses to RFP expected by December 1
- Expected allocation of tasks
  - 80% Small Business
  - 20% Large Business
- Pre-qualified list of contractors
- Task order contracts awarded through limited competition
  - Environmental Remediation
  - D&D of contaminated facilities
  - D&D of non-contaminated facilities

# Conclusion

- EM is aggressively changing contracts to significantly improve performance at a lower cost
- Reorganization focuses on improved Acquisition Management
- EM-2 monthly review of all SEB actions/schedules
- Within the last year, EM is targeting ~\$800 million of work scope to Small Business
- Continuing to improve the EM competitive procurement process